Strategic Planning
To: CWC Board : May 2nd, 2022
The following memo was shared with the Executive/Budget/Audit Committee on May 16th, 2022

MEMO: Distributed to EBA Committee: 5.16.2022
To: Executive Committee/Budget Finance Audit Committee
Chair: Chris Robinson
Co-Chair: Mayor Erin Mendenhall
Secretary/Treasurer: Mayor Jeff Silvestrini

From: Ralph Becker, Executive Director
Blake Perez, Deputy Director
Lindsey Nielsen, Associate Director
Kaye Mickelson, Administrator

A. Assessment of the Accord; Restatement and Recommitment of the Values and Principles from the Accord

Status:

- Adopted on April 4, 2022 CWC Board Meeting: Resolution 2022-15

B. Assessment of the Accord; Specific Commitments and Negotiated Actions

Status:

- Potential work plan item for 2022/2023
- Review matrix of action: 4.4.2022 CWC Board Meeting
- Short term projects ongoing: to CWC Board May 2, 2022
- Refine into Compact (delay work on a Central Wasatch Compact at this time).

C. Purpose of the Central Wasatch Commission

Status:

- At the direction of the Board, staff develops the updated vision, mission, and purpose statement. Consider topic at Nov. 2022 retreat
- Provide a forum for cross-sectional and multi-jurisdictional to discuss and address issues in the Central Wasatch.
- Engage the multiple jurisdictions (the State of Utah, Salt Lake County, U.S. Forest Service, etc.) in the solutions for the Central Wasatch Mountains as an objective for CWC actions. (What will work for each jurisdiction and what's the forum for it?)
- The CWC is succeeding and accomplishing its designated purpose by providing the forum it was designed to achieve. The CWC measure for success or failure is not the degree to which generational, landscape-scale actions delineated in the Accord have been fully implemented.

D. Governance Structure of the Central Wasatch Commission

Status:

- The CWC should actively seek to improve involvement with the State of Utah, the U.S.Forest Service, Salt Lake County, and potentially other key governmental entities. The CWC should recruit and appoint state government formal relationships.
- Working with the Board, staff assigned to create a strategy for engaging with partner agencies, including regular communications with partners in the Central Wasatch Mountains.
- To continue the CWC structure, created by interlocal agreement, where the Commission is composed only of elected officials. There are non-elected, ex-officio representation. The CWC needs to settle on the way engagement occurs with the State of Utah and Salt Lake County.

E. Scope of Discretion and Authority Granted to Staff and Future Staffing Levels

Status:

- Staff to analyze issues, formulate recommendations and build consensus around issues for the Central Wasatch Mountains.
- Staff to implement the direction of the Board.
- Move forward with 2 FTE, under the new model.

F. Majority Voting, Weighted Voting and Consensus Support

Status:

- Default standard of consensus with a mechanism to shift to a majority vote
- Mechanism is a motion by two or three commissioners to have a majority vote rather than consensus

G. Frequency of Meetings

Status:

- The CWC Board must meet in April, May, and June for transition planning and completing budget FY 22/23
- Reminder audit must be received by board by end of September 2022
- Begin a bimonthly meeting schedule in the new fiscal year. (Aug., Oct., Dec. 2022)
- Executive, Budget, and Audit Committee (EBAC) meets monthly
- Continue Board retreat in Nov. **(November 2022)**

H. CWC Representation and Engagement with External Entities

Status:

- Annual presentations, or more frequently as circumstances may warrant, to the legislative bodies of CWC member jurisdictions.
- Request regular formal presentation to CWC Commission meetings from the Forest Service, UDOT or other entities relevant to the ongoing work of the CWC.
- Chair and staff collaborate on who engages/participates in different meetings, events, and other interests.
- Staff develops a list of jurisdictions, various state departments, etc. on who to engage and level of interest
- Participating by formal invitation or informally in relevant boards and commissions

I. CWC Funding

Status:

- Ongoing
- A robust but non comprehensive list of potential funding sources is provided in the CGI report
- Develop plan to pursue various funding sources
- Look to partner with SHC members for 501c3 status
- If opportunity arises, CWC may still pursue a 501c3 subsidiary
- Recommend the CWC continue to seek external funding to support short-term projects and other initiatives

J. Stakeholders Council

Status:

- As part of the CWC 2022-23 implementation, budget will be provided for Stakeholder Council leadership training, and a clarification of the role of the Council.
- SHC will develop work plans, strategies, and committees at the April 20th 2022 meeting.
- Co-chairs will attend Executive Budget Audit Committee as ex-officio
- Standing agenda item on CWC board meeting for SHC updates and activities