



MOUNTAIN ACCORD



FINAL REPORT | September 2016



The Central Wasatch mountains are a special place located on the edge of a rapidly growing population. We hike, we bike, we ski and we discover wildlife and solitude in this beloved place—one of the world’s most spectacular backyards. But population growth, traffic, fragmented decision-making, and conflict threaten their future health and viability.

The toughest issues often require novel thinking and an untested approach; and that is why we created a new model with Mountain Accord. We brought all the key stakeholders to the table for meaningful compromise and gave everyone an equal voice, including public and private interests. We broke the historic trend of fighting battles acre by acre in courtrooms and news headlines and conducting piecemeal studies. Instead we took a comprehensive look at environment, transportation, recreation, and economic needs.

As most pioneering methods are, this one was messy and frustrating at times. But, in the end, we achieved consensus on our desired future for this incredible resource. Crafting the Accord was a high-wire act, gaining consensus from many groups who had historically been at odds with each other. Our work was documented in the historic signing of the Accord on August 3, 2015. In doing so, we increased public awareness about the need to act now, and we created a new context for longstanding contentious issues that have muddled decision-making for decades.

The Accord set a framework that will guide decisions for generations to come, ensuring we can continue to enjoy the activities we value today, while preserving our watershed and natural environment well into the future. With a framework memorialized, there is strong dedication to implement the commitments in the Accord.

Success relies on the mutual commitment to continue working together. Our commonly-held love for the Central Wasatch mountains sustained our work to this point and our unifying desire to preserve them is what will see us through the next chapter.

—**Laynee Jones**, Mountain Accord Program Director

*“In signing the Accord,
we created a new context
for longstanding,
contentious issues
that have muddled
decision-making for
decades.”*

Introduction

WAYFINDING

Mountain Accord was an unprecedented collaboration of public and private interests established to preserve the legacy of the Central Wasatch mountains and to agree on an integrated, comprehensive, landscape-scale framework for current and future decision-making.

The Central Wasatch mountains are a vital ecological unit and a critical source of drinking water, they are beloved by residents and companies that choose to locate in the region, and they promote active lifestyles and quality of life. However, their proximity to urban populations is creating land use, environmental, and transportation challenges.

Recognizing the need to address these challenges with regional, multi-jurisdictional planning and collaboration, Mountain Accord brought together over 20 agencies to agree on a common future through a consensus-based process. The Executive Board was comprised of local, state, and federal government and private business, environmental, and recreation interests.

Four critical goals were established:

1. *Protect the environment and natural resources,*
2. *Ensure high quality recreational experiences,*
3. *Enhance regional transportation, and*
4. *Strengthen the regional economy.*

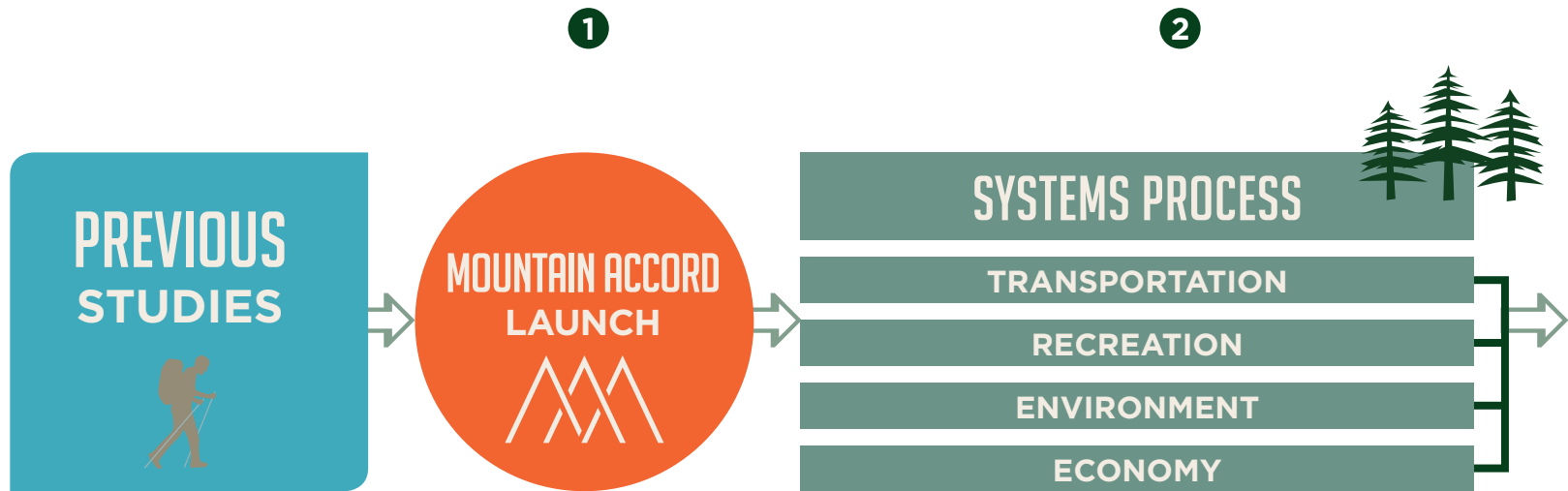
The geographic area included the area bounded by the Salt Lake Valley on the west, the greater Park City area on the east, Parley's Canyon on the north, and the southern boundary of Little Cottonwood Canyon on the south.

The multi-year, collaborative, public effort culminated in an Accord that outlines the consensus positions and formal recommendation of the Mountain Accord Executive Board and other stakeholders. The Accord represents the commitment of these organizations to support collective desired outcomes and to proceed with a suite of actions. The intent of these actions is to ensure that future generations can enjoy all the activities we enjoy today, while preserving our watershed and natural environment.

This Final Report summarizes the process to arrive at the Accord and acknowledges the hundreds of dedicated individuals who worked to make the Accord a reality.



MOUNTAIN ACCORD: CONSENSUS. SOLUTIONS. PROGRESS.



Mountain Accord was established as a collaborative initiative, giving everyone at the table an equal voice. Mountain Accord was not a formal organization.

February 2014:
Mountain Accord established by program charter and publicly launched

From the beginning, stakeholders were invited to identify key issues and concerns, share ideas, and agree on common goals.

Over 200 stakeholders invited to establish:

- Existing conditions and future trendlines
- Vision, goals, and metrics
- Idealized systems (maps, policy statements, and actions)

3

4

PROPOSED BLUEPRINT



- Significant revisions based on public input
- Intense negotiations to resolve outstanding conflicts



Combined idealized systems into a cohesive framework referred to as the Blueprint.

- Published in February 2015
- Extended public dialogue from February to May 2015

August 3, 2015

Executive Board members and other stakeholders memorialized consensus

“Building consensus, as accomplished in Mountain Accord, is a rare accomplishment in the divisive challenges involving public lands and with the intense competition for resources in a place like the central Wasatch Mountains. It is a compliment to the consultants and individuals engaged in the process that they stayed at the table through disagreements and personal challenges to bring Mountain Accord to this point. It will take a continuing commitment to realize the dream of a central Wasatch Mountains that our children will enjoy inheriting.”

—**Ralph Becker**, Former Mayor Salt Lake City, Utah

1. Mountain Accord Launch

FIRST STEPS

Previous Studies

Mountain Accord began by cataloging and researching more than 80 recent studies and reports for various topic areas and geographies. These studies all contained bits and pieces of important information, but none gave a comprehensive picture of the current and expected future conditions of the Central Wasatch mountains. This research effort formed the basis for a package of introductory information to kick off a more comprehensive Mountain Accord process.

Early Scoping Period

Early on, the public was invited to submit feedback on the planning process, project goals, purpose and need for potential actions, and possible alternatives for consideration. This information was summarized in an Early Scoping Package and published on the website. Comments were taken through the website, public meetings, and town-hall type gatherings and events.

Highlights:

- *The early scoping period was open from January 21, 2014 to March 28, 2014.*
- *Public scoping meetings were held on February 4, 2014, in Park City, and on February 5, 2014, in Salt Lake City.*
- *The Notice of Early Scoping was published in the Federal Register January 10, 2014.*
- *A total of 958 comments were received over the nine-week comment period.*
- *A comprehensive Early Scoping Report summarizes the process and comments. Public input shaped the program goals and identified issues and potential alternatives to evaluate in the upcoming process.*

Program Charter

The Program Charter was developed as a first priority and finalized in February 2014. The Program Charter outlined:

- *Program goals and milestones*
- *Executive Board membership*
- *Committees and teams*
- *Consensus-based process for program milestones and outcomes*
- *Conflict-resolution process*
- *Meeting schedule and open meetings*

1. Mountain Accord Launch

COMMITTEES AND TEAMS

Executive Board	Consensus-based body for Mountain Accord
Management Team	Small working group of the Executive Board responsible for administration
Coordinating Team	Comprised of staff of the Management Team organizations responsible for coordinating day to day work
Steering Committee	Comprised of staff members of the Executive Board and other parties to share information and provide feedback on process and technical materials
System Groups	Comprised of experts and stakeholders to agree on key outcomes for Environment, Recreation, Transportation, and Economy
Program Director	Neutral facilitator responsible for managing the program

Note: The Program Charter referenced the Phase I Interlocal Agreement (ILA) that outlined funding amounts for many of the public entities on the Executive Board.

A consensus-based process builds trust, encourages sharing of information, and provides an environment for collaborative problem solving. Consensus does not mean that everyone will be equally satisfied with the decision; rather, it means that the best decision was made given the agreed-upon process, stakeholders, and timeframe.

Agency Coordination

Significant coordination and communication with stakeholders and government agencies continued throughout the process to identify issues, resolve conflicts and inform decisions. Regular communications with federal agencies was conducted to build understanding and to prepare for potential National Environmental Policy Act (NEPA) actions.

“Mountain Accord has been one of the most important, and the most challenging, undertakings in my time as Mayor of Alta. Mountain Accord has convened critical stakeholders to solve important problems for the future of the Central Wasatch Mountains, as population growth threatens to compound our transportation problems, degrade our watershed and diminish the incredible recreational resources which provide quality of life and economic benefits to millions of Utahns. The agreement we have reached in Mountain Accord signifies an historic commitment to take actions that will ensure future generations can enjoy and depend on these resources.”

—Tom Pollard, Mayor, Town of Alta

2. Systems Process

RESEARCH. STUDY. DIALOGUE.

The Mountain Accord process was designed around key planning systems that interact within the Central Wasatch—Environment, Recreation, Transportation and Economy. System groups for each of these areas were populated with policy-level and technical subject matter experts, community and advocacy group representatives, and staff from government agencies. Led by two co-chairs per group, more than 200 individuals contributed time and expertise to this process. *The work of the system groups produced the foundation of Mountain Accord.*

Each system group developed idealized systems independent of interrelationships with other systems. For example, what would the perfect, or ideal recreation system look like, regardless of what the ideal transportation system might include? Considering each system idealistically allowed the groups to think about big and unconstrained ideas, which were later balanced and reconciled with other groups' concepts.

The major outcomes for each system (idealized systems) were parsed into smaller milestones and agreement was reached on each milestone before proceeding to the next. *Coming to an agreement involved extensive research and dialogue from March to October 2014, including 32 system group meetings (8 per group), plus workshops, sub-committees, calls and coordination between system group meetings.* Stakeholder meetings were conducted with all four system groups to get updates and stay informed on other system group recommendations.

Key Systems Process Milestones

EXISTING CONDITIONS
AND FUTURE TRENDLINES

VISION, GOALS, AND
METRICS

IDEALIZED SYSTEMS
(MAPS, POLICY STATE-
MENTS, AND ACTIONS)

Steps for Each Milestone

1. Draft information presented at system group meetings
2. Revisions and issue resolution between meetings
3. Agreement of milestone report at system group meeting (through polling)
4. System group recommendations posted on website
5. Public comment invited
6. System group recommendations and public comment forwarded to Executive Board with dissenting viewpoints outlined
7. Adoption by Executive Board



3. Proposed Blueprint

PUTTING IT ALL TOGETHER

Building on the work of the four system groups, all four idealized systems were merged into one combined scenario for consideration by the Executive Board during a retreat in November of 2014. The scenario highlighted areas of harmony and areas of conflict. At the retreat, and at subsequent Executive Board meetings, the Program Director facilitated dialogue that further defined areas of conflict and potential consensus-based resolutions. The project team revised the scenario based on this input.

The result of this process yielded a proposed Blueprint that described future actions needed to preserve the legacy of the Central Wasatch mountains. The Blueprint was released for public input on February 4, 2015. Extensive public dialogue ensued and the public comment period was extended until May 1, 2015. During the comment period:

- *8 forums were held, which drew nearly 1,200 attendees,*
- *Reports were given to the Executive Board that highlighted key areas of conflict and controversy,*
- *3,125 public comments were received.*

“Mountain Accord is a giant gift to this community of progressive thinking and action: working at a landscape scale, putting first the ecological system that keeps us all afloat, and supporting products like the environmental dashboard. Behind it all are a hard-working bunch of people who really care about a place — WOW!”

-Joan Degiorgio, Northern Mountains Regional Director, The Nature Conservancy



Key Actions in the Blueprint:

Source: Mountain Accord Blueprint, February 2015

System	Key Actions:
Environment Land and water protections safeguard the natural resources that sustain life	<ul style="list-style-type: none">• Preserve land, protect watersheds and water resources• Consistent and ongoing monitoring of environmental health• Protect & restore the environment
Transportation Sustainable transit choices connect people, communities and mountain destinations	<ul style="list-style-type: none">• Expand transit service to mountain destinations• Improve transit connections between the Salt Lake Valley and the Wasatch Back• Improve transit connections in Park City• Improve bicycle and pedestrian access and safety
Recreation Preserving open space and improving access promotes outdoor lifestyles for current and future generations	<ul style="list-style-type: none">• Improve & connect regional trail network• Preserve key backcountry terrain• Improve transit service to recreation areas
Economy Smart transit-oriented development enhances economic opportunity and quality of life	<ul style="list-style-type: none">• Encourage development patterns that preserve community character and quality of life• Generate sustainable economic growth to reinvest in the Central Wasatch Mountains• Ensure Utah's tourism market is competitive now and into the future

Special Attention for the Cottonwoods

The Recreation and the Environment Idealized Systems identified as priorities land exchanges with the ski areas and an additional federal designation on United States Forest Service (USFS) lands. To address this and to achieve resolution on outstanding land issues in the upper Cottonwood canyons, the Executive Board in November 2014 convened task forces consisting of ski areas, local and federal government, and advocacy groups that had traditionally been in conflict with each other. The task forces recommended:

- *Land exchange. The ski areas would put into public ownership over 2,000 acres of land they own outside of their resort boundaries for the purpose of recreation (backcountry skiing, hiking), watershed preservation and to protect iconic ridgeline. In exchange, the resorts would receive land at their established base areas.*
- *National Conservation and Recreation Area. Federal designation to permanently protect over 80,000 acres of USFS lands from development and environmental degradation.*

4. The Final Accord

ARRIVING AT CONSENSUS

“The Mountain Accord is a model process for future decision making. We are making generational decisions here and coming forward with the Mountain Accord. We have a road map that represents our plans, hopes and vision for protecting the Wasatch, our water and the land that gives so much life in our region.”

— **Ben McAdams**, Salt Lake County Mayor

“Many times we argue over processes and procedures and who is charge, as opposed to where we have agreement and that’s on the goals and outcomes, and this is an example of how we can come together and develop process that ...comes together for the common good.”

— **Gary Herbert**, Utah Governor

After the Executive Board and program team reviewed extensive public input, the Program Director produced a draft Accord for Executive Board review. Several versions of the Accord were reviewed, negotiated, and published before the Executive Board adopted the final version in July 2013.

The Accord represents the culminating commitment of more than 20 organizations and many other stakeholders who, through a multi-year, public, consensus-based process, agree to proceed with a suite of actions designed to ensure that future generations can enjoy all the activities we enjoy today, while preserving our watershed and natural environment.



The historic signing of the Accord on August 3, 2015 memorialized consensus from 22 Executive Board members, four Cottonwood ski areas, system group co-chairs, and over 100 individuals in person and online.

"Mountain Accord has been exceptional as a collaborative process. Never easy, this process has also guaranteed its own success."

— **Ann Ober**, Park City Municipal Corporation

— **Ann Ober**, Park City Municipal Corporation

The agreed-upon actions in the Accord include:

- *Federal land designation (National Conservation and Recreation Area) to protect over 80,000 acres of USFS land*
- *Land exchanges among the four Cottonwood ski areas and the USFS*
- *Transportation improvements for the Cottonwood Canyons focused on increasing transit use, biking, and walking and decreasing single-occupancy vehicle use*
- *Public transportation improvements in Parleys Canyon to connect the Salt Lake Valley and the greater Park City area*
- *Piloting private shuttle service in Millcreek Canyon*
- *Environmental monitoring (dashboard), adaptive management, and restoration activities*
- *Development and implementation of a comprehensive trail and cycling plan*
- *Coordinated, comprehensive program to acquire lands with environment and recreation values from willing sellers*
- *Study and consider options for multi-jurisdictional coordination and funding*
- *Commitment to continue public engagement and transparency*

ENGAGING THE PUBLIC

Highlights of public engagement activities:

- *23 open houses and public forums that drew over 2,000 attendees*
- *Over 25 informal outreach and educational events*
- *6,000 public comments received from 5 public comment opportunities*
- *9,000 visitors to website*
- *4,500 newsletter subscriptions*
- *200 stakeholders and experts involved in environment, recreation, transportation, and economy groups*
- *More than 200 unique media stories reaching 3 million individuals*
- *Over 7,000 stories shared via social media*
- *Executive Board, System Group, and other meetings were open for public attendance; announcements and notes were posted on the website*

As chartered, Mountain Accord was a diverse coalition of community stakeholders whose consensus and multi-jurisdictional planning were influential and unprecedented. However, Mountain Accord had no formal authority to make decisions on behalf of any public or private entity.





PUBLIC COSTS AND PUBLIC VALUE

The public value for the Mountain Accord effort lies in its consensus on agreed-upon actions in the Accord. These actions address complex and controversial issues that previously inhibited progress and solutions for pressing land use, environmental and transportation challenges. The 29 signatory entities, and many more individual signers, formalized a shared vision for moving forward.

Revenue and costs are shown for the inception of the program in 2013 until the end of December 2015 (the period generally referred to as Phase I).

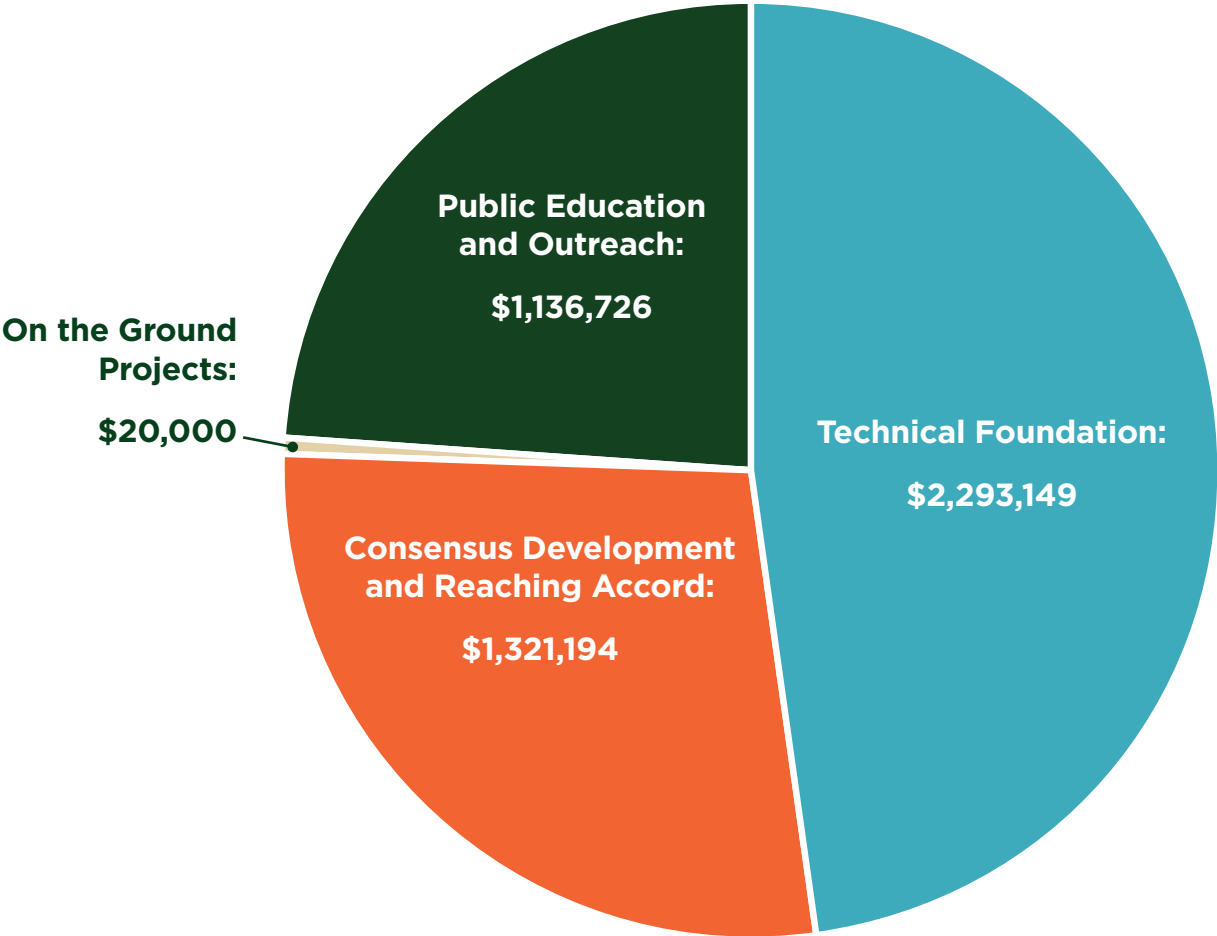
Revenue Source (for years 2013, 2014, and 2015)	Amount
State of Utah	\$5,600,000
Cottonwood Heights	\$100,000
Draper	\$60,000
Metro Water District of Salt Lake/Sandy	\$200,000
Park City	\$200,000
Sandy	\$200,000
Salt Lake City	\$400,000
Salt Lake County	\$400,000
Summit County	\$100,000
Town of Alta	\$40,000
Utah Transit Authority	\$200,000
Utah Department of Transportation	\$50,000
Wasatch County	\$50,000
Private Funding	\$64,572
Interest Income/PTIF/Bank	\$24,099
Total	\$7,688,671

Total Revenue:	\$7,688,671
Total Phase 1 Expenses:	\$4,771,070
Amount Remaining for Future Phases:	\$2,917,601

Financial Information

PUBLIC COSTS AND PUBLIC VALUE

Expenses (for years 2013, 2014, 2015)



Source: Draft Financial Audit and Transparency Report, September 2016



EXECUTIVE BOARD (AUGUST 2015 SIGNATORIES TO ACCORD)

Ben McAdams
Mayor, Salt Lake County and Executive Board Chair

Chris Robinson
Council Member, Summit County and Executive Board Vice-Chair

Tom Dolan
Mayor, Sandy City

Kelvyn Cullimore
Mayor, Cottonwood Heights

Tom Pollard
Mayor, Town of Alta

Andy Beerman
Council Member, Park City

Ralph Becker
Mayor, Salt Lake City (2007-2015)

Troy Walker
Mayor, Draper City

Jerry Benson
Utah Transit Authority

Andrew Gruber
Wasatch Front Regional Council

Mike Wilson
Metropolitan Water District of Salt Lake and Sandy

Gary Herbert
Governor, State of Utah

Nathan Lee
Utah Department of Transportation

Alan Matheson
State of Utah Governor's Office

Theresa Foxley
Utah Governor's Office of Economic Development

Johnny Anderson
Representative, Utah State House

Brad Dee
Majority Leader, Utah State House

Wayne Neiderhauser
President, Utah State Senate

Nathan Rafferty
Ski Utah

Lane Beattie / Justin Jones
Salt Lake Chamber of Commerce

Joan DeGiorgio
The Nature Conservancy

Carl Fisher
Save Our Canyons

Peter Metcalf
Outdoor Industry Association

Linda Gehrke (non-signatory)
Federal Transit Administration

Ivan Marrero (non-signatory)
Federal Highway Administration

Dave Whittekiend (non-signatory)
U.S. Forest Service

Additional Accord Signatories

Bob Bonar
Snowbird Resort

Randy Doyle
Brighton Mountain Resort

Bob Wheaton
Solitude Resort

Onno Wieringa
Alta Ski Lifts Company

Laynee Jones
Program Director

ENVIRONMENT SYSTEM GROUP

Co-Chair, Ann Ober
Park City

Co-Chair, Joan DeGiorgio
The Nature Conservancy

Alane Boyd
Wasatch County

Allison Jones
Wild Utah Project

Amanda Smith
State of Utah DEQ

Andy Beerman
Park City

Brandon Weston
UDOT

Brian Suhadolc
Park City Resort

Brock LeBaron
Utah Division of Air Quality

Carl Fisher
Save Our Canyons

Cary Smith
Triangle Community Rep.

Cathy Kahlow
US Forest Service

Charlie Condrat
US Forest Service

Claudia Wheeler
MWDSLS

Clint McAfee
Park City

Court Strong
University of Utah

David Gellner
Salt Lake County

Debbie Oberndorfer
UDEQ

Eric McCulley
Intermountain Aquatics

Eric Sadler
Wasatch Mountain Club

Erin Bragg
Summit Land Conservancy

George Vargyas
Wasatch Backcountry Alliance

Greg Libecchi
Salt Lake School District

Henry Hornberger
Solitude

Hilary Arens
UDEQ DWQ

Howie Garber
Utah Physicians for a Healthy
Environment

Jake Powell
Kamas Valley Conservation
District

Jason Gipson
US Army Corps of Engineers

Jeff Matthews
US Forest Service

Jeff McCarthy
Westminster College

Jeff Niermeyer
Park City

Jen Clancy
Friends of Alta

Jeremy Roberts
Salt Lake County Health

Jesse Stewart
Salt Lake City

Jim Ehleringer
U of U

Jim Steenburgh
U of U

John Guldner
Town of Alta

John Park
Cottonwood Heights

Julie Kalar
Deer Valley

Julie Peck-Dabbling
Salt Lake County

Kari Lundeen
Utah Division of Water Quality

Kim Carson
Summit County Council

Laura Briefer
Salt Lake City Public Utilities

Laura Hanson
Jordan River Commission

Lisa Lloyd
EPA

Lisa Yoder
Summit County Council

Marian Hubbard
SLCo Engineering

Mary Closser
Recycle Utah

Mary Pendergast
Wild Utah Project

Mary DeLoretto
Utah Transit Authority

Matt Howard
Utah Division of Wildlife
Resources

Maura Olivos
Alta Ski Lifts

Mike Lewis
Rio Tinto - Kennecott

Mike Wilson
MWDSLS

Nell Larson
Swaner EcoCenter

Pat Shea
Private Citizen

Pete Gomben
USFS

Richard Toth
USU

Rod Sorensen
Sandy City

Shane Pace
Sandy City

Stephanie Jochum-Natt
Wild Aware Utah Program

Steve Jorgensen
Big Cottonwood Canyon
Association

Tim Bardsley
Western Water Assessment

Ty Markham
Mormon Env't Stewardship
Alliance

Vicki Bennett
Salt Lake City

Wayne Padgett
Private Citizen

Wendy Fisher
Utah Open Lands

RECREATION SYSTEM GROUP

Co-Chair, Brad Barber Planning & Land Conservation Consultant	Dwight Butler Wasatch Touring	Mike Peterson Cottonwood Heights	Will McCarvill Wasatch Mountain Club
Co-Chair, Michael Barille PlanWorks Design	Elise Morgan Town of Alta	Nate Smith Mountain Education Development	Will Pratt Snyderville Basin Recreation District
Alex Schmidt Save Our Canyons	Erin Mendenhall Salt Lake City Council	Paul Diegel Utah Avalanche Center	Ken Thies Backcountry Hunters and Anglers
Angelo Calacino SLCo Parks and Recreation	Greg Hilbig Draper City	Jared Winkler Brighton	
Bart Reuling Big Cottonwood Canyon Asso- ciation	Heinrich Deters Park City Municipal Corporation	Red Oelerich Outdoor Utah Adventure Guide	
Bob Kollar Park City Council	Jacob Splan UTA	Richard Hodges TUNA	
Brad Petersen Utah Office of Outdoor Recre- ation	Jamie Kent Wasatch Backcountry Alliance	Scott Earl Sandy City	
Charles Sturgis Mountain Trails Foundation	Jared Grant Wasatch Powderbird	Sean Murphy Salt Lake City	
Chris Cushing SE Group	Jason Shumaker Liberty Mountain	Spencer Byrne All Seasons Adventures	
Dan Medina Sandy City	Jim Byrne Bonneville Shoreline Trail Com- mittee	Stella Day Friends of Alta	
Danny Page UDOT	John Knoblock Millcreek Community Council	Steve Issowits Deer Valley	
Dave Iltis Cycling Utah	Julia Geisler Salt Lake Climbers Alliance	Steve Scheid US Forest Service	
David Robinson Alta Ski Resort	Kirk Nichols National Outdoor Leadership School	Tim Henney Park City Council	
David Ure Summit County Council	Laurie Backus Utah DNR	Todd Asay Sandy City	
Don Taylor Wasatch Trails Alliance	Loren Korenke US Forest Service	Tom Flynn Outdoor Alliance	
Doug Smith Wasatch County	Matt Steward Utah Open Lands	Troy Duffin Trails Utah	

TRANSPORTATION SYSTEM GROUP

Co-Chair, Andrew Gruber
WFRG

Co-Chair, Leslie Crawford
Summit County

Alfred Knotts
Park City

Allen McCandless
Salt Lake City

Andrea Paulos
Salt Lake County

Bill Nalli
UDOT

Brad Gilson
Cottonwood Heights

Brad Sweet
Granite Construction

Bryan Dillon
FHWA

Buck Boley
Alta Ski Lift

Carol Majeske
US Forest Service

Chad Mullins
Bike Utah

Chris Mikell
Friends of Alta

Dave Eckhoff
ASCE

Dave Fields
Snowbird

Dave Kallas
UTA

Don Despain
Big Cottonwood Canyon Association

Doug Hattery
Private citizen

Gordon Cummins
All Resort Group

Jenni Smith
Park City Mountain Resort

Keith Bartholomew
U of U Planning

Kent Cashel
Park City

Kent Wilkerson
Summit County

Kristen Kenyon
Federal Transit Authority

Liam FitzGerald
UDOT

Liza Simpson
Park City Municipal Corporation

Mark Gessel
Triangle Community

Mary Young
Granite Community Council

Michael Merrill
SL Chamber

Mike Morey
Town of Alta

Nathan Rafferty
Ski Utah

Ned Hacker
WFRG

Newell Jensen
UTA

Patrick Putt
Summit County

Peter Lev
Private Citizen

Phil Sarnoff
Bike Utah

Renee Flanagan
US Forest Service

Robert Miles
UDOT

Robin Hutcheson
Salt Lake City

Roger Armstrong
Summit County Council

Roger Borgenicht
Utahns for Better Transportation

Ryan Kump
Sandy City

Shawn Seager
MAG

Steve Meyer
UTA

Todd Draper
Salt Lake County Planning

Todd Leeds
Wasatch Backcountry Alliance

Tom Ryan
Save Our Canyons

Travis Skinner
Unified Police Department



ECONOMY SYSTEM GROUP

Co-Chair, Jeff Edwards

EDC Utah

Co-Chair, Natalie Gochmour

University of Utah

Alex Butwinski

Private Citizen

Alison Butz

Historic Park City Alliance

Andy Beerman

Park City

Barbara Bloedorn

State of Utah Tourism

Becky Holt

Friends of Alta

Bill Malone

Park City Chamber/Convention & Visitors Bureau

Bob Bonar

Snowbird

Bob Wheaton

Deer Valley

Brian Berndt

Cottonwood Heights

Brigham Mellor

Salt Lake County

Bryan O'Meara

Porcupine Pub

Cathie Griffiths

UTA

Cathy Kahlow

US Forest Service

Chris Cawley

Town of Alta

Chris Eggleton

NewPark

Chris McCandless

Sandy City

Christina Oliver

SLCo Economic & Business Dev.

Christopher Conabee

Utah Governor's Office of Economic Development

Claudia McMullin

Summit County Council

Cliff Donor

Visit Salt Lake

Colin Hilton

Utah Olympic Legacy Foundation

Darin Mellott

CBRE

Dave Allen

Boyer Company

Dave DeSeelhorst

Solitude Ski Resort

Dave Robinson

Private Citizen

David Cannon

Property Reserve Inc.

David Dobbins

Draper City

David Pratt

Snowpine Lodge

David Tushman

Jess Reid Real Estate

Dennis Goreham

Wasatch Mountain Club

Des Barker

Private Citizen

Jan Wilking

Real Estate Development

Jeff Harris

UDOT

Jeff Jones

Summit County

Jennifer Leaver

University of Utah

Jennifer Rigby Kohler

UTA

Jill Layfield

Backcountry.com

Jim Carter

Logan Simpson

Joanna Ganning

U of Utah City & Metro Planning

John Hiskey

Sandy City

John Johnson

Save Our Canyons

Jonathan Weidenhamer

Park City Municipal Corporation

Jordan Garn

Utah Hotel & Lodging Association

Justin Allen

Salt Lake Board of Realtors

Krissy Nielsen

Logan Simpson

Lance Soffe

Utah Dept. of Workforce Services

Larry Lucas

US Forest Service

Lew Cramer

Coldwell Banker

Matt Sibul

UTA

Michael Christopher-son

Stoel Rives LLP

Michael Maughan

Alta Ski Area

Michael Merrill

Salt Lake Chamber

Mike Goar

The Canyons

Nazz Kurth

Petzl

Nick Duerksen

Sandy City

Onno Wieringa

Alta Ski Lifts

Phil Dean

Utah Governor's Office of Management and Budget

Robert Ett

Consultant - Architect

Rusty Dassing

Wasatch Powderbird Guides

Ryan Starks

Wasatch County

Sandra Morrison

Park City Historical Society

Scott Beck

Visit Salt Lake

Scott Reichard

Wasatch Backcountry Alliance

Sean Brown

Brighton Estates

Stan Parrish

Sandy Area Chamber of Commerce

Stephanie Johnston

Marriott Summit Wasatch

Steve Roney

Prudential Real Estate

Stuart Clayson

Salt Lake City

Thomas Eddington

Park City

Tom Pollard

Town of Alta

Vicky Varela

State of Utah Tourism

PROJECT CONSULTING TEAM

Jeff Heilman

Parametrix Project Manager

Claire Woodman

Parametrix Deputy Project Manager

Andrea Clayton

Lochner

Beau Hunter

Intrepid

Brad Barber

Barber Consulting

Brian Doubek

EPG

Buck Swaney

Logan Simpson Design

Dan Murray

The Idea Factory

Christie Oostema

People + Place

Elisa Albury

Lochner

Krissy Gilmore

Logan Simpson Design

Jason Phillips

Lochner

Jeremy Pugh

VeryDyanmite Communications

Jon Nepstad

Fehr and Peers

Katie Kourianos

Intrepid

Kyle Cook

Fehr and Peers

Loretta Markham

Lochner

Megan Nelson

Barber Consulting

Mike Grass

Grassroots Communications

Reid Persing

EPG



APPENDICES

Early Scoping Report

Program Charter

Existing Conditions and Future Trendlines for Environment, Recreation, Transportation, Economy

Vision, Goals, and Metrics for Environment, Recreation, Transportation, Economy

Idealized Systems for Environment, Recreation, Economy, Transportation (Draft)

Mountain Accord Blueprint

Public Scoping Summary (Public Comment Summary)

Trails Implementation Plan

Final Accord

Appendices to Mountain Accord Final Report are available at mountainaccord.com



MOUNTAIN ACCORD



Mountain Accord | 7258 Racquet Club Drive, Salt Lake City, UT 84121

mountainaccord.com